

**NORVISTA CAPITAL CORPORATION**

**INTERIM MANAGEMENT'S DISCUSSION AND ANALYSIS – QUARTERLY  
HIGHLIGHTS**

**FOR THE THREE AND SIX MONTHS ENDED**

**JUNE 30, 2021**

## **Introduction**

The following interim Management's Discussion & Analysis ("Interim MD&A") of Norvista Capital Corporation ("Norvista" or the "Company") for the three- and six-month period ended June 30, 2021, has been prepared to provide material updates to the business operations, liquidity, and capital resources of the Company since its last annual management's discussion & analysis, being the Management Discussion & Analysis ("Annual MD&A") for the fiscal year ended December 31, 2020. This Interim MD&A does not provide a general update to the Annual MD&A, or reflect any non-material events since the date of the Annual MD&A.

This Interim MD&A has been prepared in compliance with section 2.2.1 of Form 51-102F1, in accordance with National Instrument 51-102 – Continuous Disclosure Obligations. This discussion should be read in conjunction with the Company's Annual MD&A, audited annual financial statements for the years ended December 31, 2020, and December 31, 2019, together with the notes thereto, and the unaudited condensed consolidated interim financial statements for the three and six months ended June 30, 2021, together with the notes thereto. Results are reported in Canadian dollars, unless otherwise noted. The Company's unaudited condensed consolidated interim financial statements and the financial information contained in this Interim MD&A are prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board and interpretations of the IFRS Interpretations Committee. The unaudited condensed consolidated interim financial statements have been prepared in accordance with International Standard 34, Interim Financial Reporting. Information contained herein is presented as of August 17, 2021, unless otherwise indicated.

For the purposes of preparing this Interim MD&A, management, in conjunction with the Board of Directors (the "Board"), considers the materiality of information. Information is considered material if: (i) such information results in, or would reasonably be expected to result in, a significant change in the market price or value of Norvista's common shares; (ii) there is a substantial likelihood that a reasonable investor would consider it important in making an investment decision; or (iii) it would significantly alter the total mix of information available to investors. Management, in conjunction with the Board, evaluates materiality with reference to all relevant circumstances, including potential market sensitivity.

Further information about the Company and its operations can be obtained from the offices of the Company or on SEDAR at [www.sedar.com](http://www.sedar.com).

## **Description of Business**

The Company and Norvista Capital I Limited Partnership (the "LP") collectively operate as an investment company focused on the junior resource sector. The Company's strategy is to invest in a portfolio of companies, providing ongoing financial and operational support where appropriate. The portfolio consists of three parts: 1. Merchant Banking, 2. Quantitative, and 3. Hedges. The Merchant Banking (or "Core") positions focus on value dislocations in the junior resource space and where warranted management takes an active role. The Quantitative positions are focused on junior and mid-cap resource companies, with the objective of providing liquidity with positive returns to the corporation. The Hedge positions are designed to protect the Merchant Banking and Quantitative portfolios and provide liquidity when the underlying commodities of the equity investments have significant negative moves.

The Company is a publicly listed company that amalgamated under the Canada Business Corporations Act on June 4, 2014. The Company's shares are listed on the TSX Venture Exchange ("TSX-V") under the symbol "NVV". The Company's head office is located at 82 Richmond St. East., Toronto, Ontario, M5C 1P1.

### **Trends and Economic Conditions**

Management regularly monitors economic trends and financial market conditions as well as commodity price cycles and supply/demand relationships for particular commodities to assess their impact on the ongoing development objectives of Norvista's investee companies. The Company's core investee companies are involved in the gold, copper and agricultural sectors.

Over the past year the price of gold has traded in the range of spot prices of US\$1,683 to US\$2,063 and is currently trading at approximately US\$1,750 per ounce, at the date of this Interim MD&A. Copper has experienced a significant price rise over the past 12 months trading in a range of spot prices of US\$2.35 to US\$4.84 (a historic high) and is currently trading at a spot rate of approximately US\$4.30 per pound.

The Covid-19 pandemic initially exerted downward pressure on base metal and energy prices, however, broad recovery has been seen as the world begins to exit the pandemic as a result of an aggressive global vaccination program despite recent spikes in infections and deaths resulting from more virulent and contagious variants of the Covid-19 virus. Notwithstanding the progress being made globally in the fight to contain the Covid-19 pandemic, material uncertainties may arise that could influence management's going concern assumption.

Management cannot accurately predict the future impact COVID-19 may have on:

- Global precious and base metal prices as well as fertilizer prices;
- Demand for base and precious metals and the ability to explore for base and precious metals;
- The severity and the length of potential measures taken by governments to manage the spread of the pandemic, and their effect on labour availability and supply lines;
- Availability of government supplies, such as water and electricity;
- Purchasing power of the Canadian, United States dollar and Mexican Peso;
- Investment values; or
- Ability to obtain funding.

At the date of this Interim MD&A, neither the Canadian federal government, the provincial government of Ontario, nor any governmental authorities in the United States or Mexico have introduced measures that have materially impeded the operational activities of Norvista or its investee companies. However, it is not possible to reliably estimate the length and severity of Covid-19 on the financial results and condition of Norvista in future periods.

Apart from these factors and the risk factors noted under the heading "Risks and Uncertainties", management is not aware of any other trends, commitments, events or uncertainties that would have a material effect on the Company's business, financial condition or results of operations. See "Risks and Uncertainties" below.

### **Operational Highlights**

#### **Management change**

Norvista is pleased to announce changes to its Board of Directors at its 2021 Annual and Special Meeting of Shareholders held on June 14, 2021. Each of the five nominee directors proposed at the meeting were elected as a director. Samuel Pelaez, the Company's President, CEO and Chief Investment Officer, has joined the board of directors replacing Donald Christie, who will continue as an Advisor to the Company to facilitate the management transition. The board of directors now consists of Derek Macpherson, Samuel Pelaez, Darren Koningen, Jeffrey Singer and David Regan.

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**Grant of stock options**

On August 9, 2021, the Company granted a total of 4,350,000 stock options to acquire common shares in the capital of the Company at an exercise price of \$0.125 per share which expire on August 9, 2026. The stock options granted to Officers and Directors vest as follows: 25% vest immediately, 25% on the first anniversary date, 25% on second anniversary date, and 25% on the third anniversary date. The options granted to consultants vest immediately.

**Corporate**

Operational Performance

The Company’s net income totaled \$115,872 for the six months ended June 30, 2021, with basic and diluted income per share of \$0.00. This compares with a net income of \$1,897,316 with basic and diluted income per share of \$0.03 for the six months ended June 30, 2020.

The decrease in income of \$1,781,474 is primarily the result of the Company’s unrealized gain on investments for the six months ended June 30, 2021, of \$625,248 compared to unrealized gain of \$2,530,833 in the six months ended June 30, 2020 and the Company’s general and administrative for the six months ended June 30, 2021 of \$456,553 compared to \$72,044 for the six months ended June 30, 2020.

The Company also has smaller investments in publicly traded and private equities, along with options on physical commodity futures. These are smaller investments held for resale and are not core investments of the Company. As of June 30, 2021, the Company’s investment portfolio had an estimated fair market value of \$9,327,412 (cost - \$12,510,111). During the six months ended June 30, 2021, the fair market value of the Company’s total investment portfolio had an unrealized gain of \$233,248 (six months ended June 30, 2020 – unrealized gain of \$2,530,833).

Estimation of Net Asset Value per Share

Net asset value per share (“NAV”) is a non-IFRS financial measure. NAV is calculated as the value of total assets less the value of total liabilities divided by the total number of common shares outstanding as at a specific date. The term NAV does not have any standardized meaning according to IFRS and therefore may not be comparable to similar measures presented by other companies. There is no comparable IFRS financial measure presented in the Company’s consolidated financial statements and thus no applicable quantitative reconciliation for such non-IFRS financial measure. The Company believes that the measure provides information useful to its shareholders in understanding the Company’s performance, and may assist in the evaluation of the Company’s business relative to that of its peers. This data is furnished to provide additional information and does not have any standardized meaning prescribed by IFRS. Accordingly, it should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS, and is not necessarily indicative of other metrics presented in accordance with IFRS. Existing NAV of the Company is not necessarily predictive of the Company’s future performance or the NAV of the Company as at any future date.

Total Assets	Total Liabilities	Net Assets	Shares Outstanding	NAV per Share
\$ 10,641,860	\$ 994,996	\$ 9,646,864	70,140,501	\$0.138

The NAV as at June 30, 2021 was \$0.138 per share.

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*The Investment Portfolio*

As of the date of this MD&A, there are three Core investee companies within Norvista's investment portfolio. Minera Alamos Inc. (TSX-V: MAI) ("Minera"), Rockcliff Metals Corporation (CSE: RCLF) ("Rockcliff"), and Nevada Zinc Corporation (TSX-V: NZN) ("Nevada Zinc").

***Minera Alamos Inc.***

On July 21, 2021 Minera provided an operational update for the Santana gold mine. The company announced that the commissioning work at the Santana mine continues to proceed according to schedule with the gold recovery plant tested thoroughly and operational. Darren Koningen, Minera's CEO stated; "As expected, we have been able to gain valuable insights already from the project commissioning efforts that will allow us to make minor upgrades to improve future site operations in parallel with the project start-up and to optimize our mine planning models. We expect similar insights when we complete the final stages of testing with the start of gold extraction from our loaded leach pad material."

On May 20, 2021 Minera announced that it had successfully executed the first planned production blasts at the Nicho Norte pit at the company's Santana gold mine. With this inaugural blast successfully completed drilling has begun on subsequent blasting as the Nicho Norte pit is opened. The initial blasting at Nicho Norte provided excellent fragmentation and further optimization is planned as blasting operations continue. Stockpiling of the mineralized material is ongoing in advance of the initiation of screening and crushing activities. This first material will be used to test the leaching circuit and commission the carbon plant prior to continuous loading of the heap leach pad as the Company takes a prudent approach to ramping up operations at Santana throughout the remainder of 2021 ahead of more steady state operation in 2022 and beyond. The start-up of operations allows Minera to efficiently perform their final optimizations at a production scale while moving towards commercial production. Initial gold production is projected to commence in the next two months.

For more information, please visit: <https://mineraalamos.com/>

Darren Koningen, a Director of Norvista is the CEO and a Director of Minera.

***Rockcliff Metals Corporation***

On August 9, 2021 Rockcliff provided an update on its 2021 exploration program. The \$2.5 million fully funded drill program is now permitted to begin at the Copperman Property where more than 5,000 metres of drilling is planned. In addition, four holes totalling 1,000 metres are planned at the high-grade TGR Ni-PGE Prospect to follow up on the 2020 discovery hole, associated with a large, interpreted VMS target located 600 metres south of the Company's copper-rich Tower Deposit.

On July 20, 2021 Rockcliff announced the closing of the sale of its 100% owned subsidiary, Goldpath Corporation, to Kinross Gold Corporation. The purchase price includes cash proceeds of \$3 million and Net Smelter Return royalties ("NSR") on three of the Goldpath properties.

Rockcliff continues to advance its Manitoba copper projects on both the permitting and development fronts with the objective of making a construction decision on one of its projects by Q4 of 2021. Further to the release of Rockcliff's Preliminary Economic Assessment ("PEA") earlier this year, management is currently reviewing more traditional narrow vein mining methods at the company's Tower project with the objective of significantly reducing pre-production capex while maintaining competitive operating costs resulting in a corresponding increase in project economics.

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Norvista has an ownership interest in Rockcliff of approximately 25%. Greenstone Capital, a London-based private equity firm has an ownership stake of approximately 43%.

For more information, visit: <https://rockcliffmetals.com/>

Don Christie, an Advisor to Norvista is the CEO and a Director of Rockcliff.

***Nevada Zinc Corporation***

On August 10, 2021 Nevada Zinc provided an update on the progress of the multiphase pilot plant program to produce zinc sulfate monohydrate currently being conducted by Hazen Research, Inc. ("Hazen") for the Company's Lone Mountain zinc project. Nevada Zinc completed bench-scale tests on the representative mineralized material (bulk sample) from the Lone Mountain site resulting in the successful completion of gravity separation tests to concentrate zinc, separation of gangue (waste) minerals dolomite and calcite, and successful acid leaching tests.

Max Vichniakov, President and CEO of Nevada Zinc commented: "We are extremely pleased with the positive results to-date from our bench-scale testing program. Achieving 86% zinc recoveries in acid leaching tests, combined with a significant reduction of silica will be a direct cost benefit for the zinc sulfate production process. The currently envisioned process flowsheet will also eliminate the necessity for direct flotation, which is common in the conventional production of zinc concentrate and metal. This could not only lower the process' capital costs, it will also result in a more environmentally sustainable operation as fewer chemical reagents will be required. We hope these very promising results to-date will lead to a robust process flowsheet with low overall capital and operating costs. Looking ahead, we are excited about the prospect of designing a unique, proprietary, cost-competitive, and most importantly environmentally sustainable zinc sulfate production process tailored to our Lone Mountain mineralization."

For more information, visit: <https://nevadazinc.com/>

***Other Investments***

The Company also has investments in numerous other publicly listed companies. As of June 30, 2021, the Company's investment portfolio had an estimated fair market value of \$9,327,412 (cost - \$12,510,111). During the six months ended June 30, 2021, the fair market value of the Company's total investment portfolio had an unrealized gain of \$233,248 (six months ended June 30, 2020 – unrealized gain of \$2,530,833). The holdings on June 30, 2021, are listed below:

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Name	Shares and/or Warrants	Cost (\$)	Fair Value (\$)	Projects	Location of Assets
Nevada Zinc <sup>(1)</sup>	10,370,999	2,350,851	1,244,520	Zinc sulphate	USA and Canada
Minera shares <sup>(1)</sup>	3,817,000	218,341	2,442,879	Gold	Mexico
Rockcliff shares <sup>(1)</sup>	72,436,953	9,433,388	5,432,772	Copper	Manitoba, Canada
Other investments in public companies	362,360	222,730	207,241	Oil and gas and precious metals	Canada, USA and South America
Other investments in private companies	263 units	284,801	nil	Oil and gas	Texas
<b>Fair value, per financial statements</b>		<b>12,510,111</b>	<b>9,327,412</b>		

<sup>(1)</sup> Fair values of the investments in public companies are based on the bid price or close price of the companies' shares.

Special Dividend

On January 18, 2021, the Company announced the Board of Directors declared the payment of a special cash dividend of \$0.03 per common share (the "Special Dividend") in the total amount of \$2,104,215. The Special Dividend was paid on February 9, 2021 to shareholders of record as of the close of business on January 26, 2021.

**Related Party Balances and Transactions and Major Shareholders**

**(a) Related party balances and transactions**

Related parties include the Board, close family members and enterprises that are controlled by these individuals as well as certain persons performing similar functions.

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	Three months ended June 30, 2021 \$	Three months ended June 30, 2020 \$	Six months ended June 30, 2021 \$	Six months ended June 30, 2020 \$
Marrelli Support Services Inc. ("MSSI") <sup>(1)</sup>	16,105	16,122	39,223	32,358
Marrelli Trust Company Limited ("Marrelli Trust") <sup>(2)</sup>	7,675	nil	12,454	nil
DSA Corporate Services Inc. ("DSA") <sup>(3)</sup>	5,634	1,842	8,908	3,661
Durham Exploration Services Inc. ("Durham") <sup>(4)</sup>	nil	33,900	nil	67,800
Kanaga Capital Corp. ("Kanaga") <sup>(5)</sup>	4,897	nil	4,897	nil
Celeste Advisors Inc. ("Celeste") <sup>(6)</sup>	10,170	nil	10,170	nil
<b>Total</b>	<b>44,481</b>	<b>51,864</b>	<b>75,652</b>	<b>103,819</b>

(1) Fees are related to services of Carmelo Marrelli to act as the Chief Financial Officer ("CFO") of the Company. Carmelo Marrelli is the Managing Director of MSSI. Services were incurred for bookkeeping, accounting and CFO services. As at June 30, 2021, MSSI was owed \$2,354 (December 31, 2020 - \$3,924) and this amount was included in accounts payable and accrued liabilities. This amount is unsecured and non-interest bearing.

(2) The CFO of the Company is a director of Marrelli Trust, corporate trustee, transfer agent and registrar to the Company. Fees are related to shareholder, transfer agent and corporate trustee services provided by Marrelli Trust to the Company. As at June 30, 2021, Marrelli Trust was owed \$nil (December 31, 2020 - \$nil).

(3) The CFO of the Company is an officer of DSA. Fees are related to corporate secretarial and filing services provided by DSA. As at June 30, 2021, DSA was owed \$657 (December 31, 2020 - \$726) and this amount was included in accounts payable and accrued liabilities. This amount is unsecured and non-interest bearing.

(4) Consulting fees were paid to Durham, a company controlled by Bruce Durham, a former director of the Company. The amounts charged by Durham were recorded at their exchange value. As at June 30, 2021, Durham was owed \$nil (December 31, 2020 - \$nil) and this amount was included in accounts payable and accrued liabilities. This amount is unsecured and non-interest bearing.

(5) Consulting fees were paid to Kanaga, a Company controlled by Derek Macpherson, a director of the Company. As at June 30, 2021, Kanaga was owed \$4,897 (December 31, 2020 - \$nil) and this amount was included in accounts payable and accrued liabilities. This amount is unsecured and non-interest bearing.

(6) Consulting fees were paid to Celeste, a Company controlled by Samuel Pelaez, the Chief Executive Officer ("CEO"). As at June 30, 2021, Celeste was owed \$10,170 (December 31, 2020 - \$nil) and this

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amount was included in accounts payable and accrued liabilities. This amount is unsecured and non-interest bearing.

Items not in table above:

<sup>(7)</sup> As at June 30, 2021, \$20,691 was owed to Norvista by Nevada Zinc (December 31, 2020 - \$20,691) and these amounts were included in amounts receivable. This amount is unsecured and non-interest bearing.

<sup>(8)</sup> During the three and six months ended June 30, 2021, professional fees included marketing services in the amount of \$10,396 and \$17,176 (three and six months ended June 30, 2020 - \$30,623 and \$62,489, respectively) charged by a family member of the former Chief Executive Officer ("CEO"). The Company owed \$3,503 as at June 30, 2021 (December 31, 2020 - \$nil) to this individual and this amount was included in accounts payable and accrued liabilities. The amount owing is unsecured and non-interest bearing.

**(b) Remuneration of directors and key management**

In accordance with IAS 24, key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company directly or indirectly, including any directors (executive and non-executive) of the Company. Remuneration of directors, the CEO and the CFO of the Company was as follows:

	Three months ended June 30, 2021 \$	Three months ended June 30, 2020 \$	Six months ended June 30, 2021 \$	Six months ended June 30, 2020 \$
<b>Cash</b>				
Donald H. Christie <sup>(1)</sup>	45,000	45,000	90,000	90,000
Termination accrual <sup>(2)</sup>	346,685	nil	346,685	nil
Director fees	79,793	12,479	91,271	24,940
Stock-based compensation	1,618	nil	7,012	nil
<b>Total</b>	<b>473,096</b>	<b>57,479</b>	<b>534,968</b>	<b>114,940</b>

(1) Former President and CEO of the Company.

(2) The accrual reflects the remaining value of a Consulting Agreement in lieu of severance, entered into by the Company with the former President and CEO of the Company. The Agreement can be terminated by the Company upon payment of the remaining value of the Agreement.

**(c) Major shareholders**

To the knowledge of the directors and senior officers of the Company, as of June 30, 2021, no person or corporation beneficially owns or exercises control over common shares of the Company carrying more than 10% of the voting rights attached to all common shares of the Company. The holding can change at any time at the discretion of the owners.

None of the Company's major shareholders have different voting rights compared to holders of the Company's common shares.

The Company is not aware of any arrangements the operation of which may at a subsequent date result in a change in control of the Company. To the knowledge of the Company, it is not directly or indirectly owned or controlled by another corporation, by any government or by any natural or legal person severally or jointly.

**Results of Operations**

**Three Months Ended June 30, 2021, Compared to Three Months Ended June 30, 2020**

For the three months ended June 30, 2021, the Company's income was \$200,209 (income of \$0.00 per share), compared to income of \$3,865,686 (income of \$0.05 per share) for the three months ended June 30, 2020. The Company has accumulated deficit of \$4,117,962 as of June 30, 2021.

Net income for the three months ended June 30, 2021 principally related to unrealized gain on investment of \$653,109, realized gain on investments of \$392,211, income tax recovery of \$293,000 and interest income of \$479 offset by professional fees of \$470,543, salaries and benefits of \$101,804, stock-based compensation of \$1,618, shareholder information of \$21,180, investor relation of \$1,695 and general and administrative of \$541,770.

Net income for the three months ended June 30, 2020 principally related to unrealized gain on investments of \$4,287,753 which mainly resulted from a rise in the mining sector, management fee income of \$11,183 and interest income of \$288 offset by realized loss on investments of \$72,044, salaries and benefits of \$58,264, professional fees of \$199,604, stock-based compensation of \$33,361, general and administrative of \$20,435, shareholder information of \$12,331, investor relations of \$11,300, depreciation of \$19,926, accretion of lease liability of \$2,496 and foreign exchange loss of \$3,777.

The decrease in income of \$3,665,477 related primarily to: (i) unrealized gain on the investments of \$653,109 for the three months ended June 30, 2021 compared to unrealized gain on the investments of \$4,287,753 for the three months ended June 30, 2020, (ii) salaries and benefits of \$101,804 for the three months ended June 30, 2021 compared to \$58,264, (iii) professional fees of \$470,543 for the three months ended June 30, 2021 compared to \$199,604 for the three months ended June 30, 2020, (iv) general and administrative of \$541,770 compared to \$20,435 for the three months ended June 30, 2020 offset by (v) realized gain on investments of \$392,331 compared to realized loss of \$72,044 for the three months ended June 30, 2020, (vi) income tax recovery of \$293,000 for the three months ended June 30, 2021 compared to \$nil for the three months ended June 30, 2020 (vii) stock-based compensation of \$1,618 for the three months ended June 30, 2021 compared to \$33,361 for the three months ended June 30, 2020, (viii) depreciation of \$nil for the three months ended June 30, 2021 compared to \$19,926 for the three months ended June 30, 2020 and (ix) accretion of lease liabilities of \$nil for the three months ended June 30, 2021 compared to \$2,496 for the three months ended June 30, 2020.

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**Six Months Ended June 30, 2021, Compared to Six Months Ended June 30, 2020**

For the six months ended June 30, 2021, the Company's loss was \$286,328 (income of \$0.00 per share), compared to income of \$1,897,316 (income of \$0.03 per share) for the six months ended June 30, 2020. The Company has accumulated deficit of \$4,117,962 as of June 30, 2021.

Net loss for the six months ended June 30, 2021 principally related to professional fees of \$509,303, salaries and benefits of \$161,683, stock-based compensation of \$7,012, shareholder information of \$29,383, investor relation of \$3,390 and general and administrative of \$559,693 offset by unrealized gain on investment of \$232,248, realized gain on investments of \$456,553, income tax recovery of \$293,000 and interest income of \$1,335.

Net income for the six months ended June 30, 2020 principally related to unrealized gain on investments of \$2,530,833 which mainly resulted from a rise in the mining sector, management fee income of \$19,072 and interest income of \$1,777 offset by realized loss on investments of \$72,044, salaries and benefits of \$119,037, professional fees of \$291,581, stock-based compensation of \$33,361, general and administrative of \$52,986, shareholder information of \$15,106, investor relations of \$27,120, depreciation of \$39,852, accretion of lease liability of \$6,151, travel of \$2,590 and foreign exchange gain of \$5,462.

The decrease in income of \$2,173,474 related primarily to: (i) unrealized gain on the investments of \$233,248 for the six months ended June 30, 2021 compared to unrealized gain on the investments of \$2,530,833 for the six months ended June 30, 2020, (ii) salaries and benefits of \$161,683 for the six months ended June 30, 2021 compared to \$119,037, (iii) professional fees of \$509,303 for the six months ended June 30, 2021 compared to \$291,581 for the six months ended June 30, 2020, (iv) general and administrative of \$559,693 for the six months ended June 30, 2021 compared to \$52,986 for the six months ended June 30, 2020 offset by (v) realized gain on investments of \$456,553 compared to realized loss of \$72,044 for the six months ended June 30, 2020, (vi) income tax recovery of \$293,000 for the three months ended June 30, 2021 compared to \$nil for the three months ended June 30, 2020, (vii) stock-based compensation of \$7,012 for the six months ended June 30, 2021 compared to \$33,361 for the six months ended June 30, 2020, (viii) depreciation of \$nil for the six months ended June 30, 2021 compared to \$39,852 for the six months ended June 30, 2020 and (ix) accretion of lease liabilities of \$nil for the six months ended June 30, 2021 compared to \$6,151 for the six months ended June 30, 2020.

**Total assets**

Assets were \$10,641,860 on June 30, 2021 (December 31, 2020 - \$12,602,495), a decrease of \$1,960,635, with cash and cash equivalents making up 10% (December 31, 2020 – 26%) and public and private investments making up 88% (December 31, 2020 – 72%) of total assets. On June 30, 2021, the Company had cash and cash equivalents of \$1,099,277 (December 31, 2020 - \$3,311,682), a decrease of \$2,212,405 mainly due to Special Dividend paid and payments of professional fees, salaries and benefits and general and administrative expenses.

**Total liabilities**

As of June 30, 2021, liabilities were \$994,996 (December 31, 2020 - \$572,100). The variation is primarily the result of fluctuations in accounts payable and accrued liabilities, which are usually paid as and when they become due and accrual of income tax payable during the three and six months ended June 30, 2021.

As at June 30, 2021, the Company accrued a total of \$524,660 relating to legal proceedings and potential settlements.

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See "Liquidity and Financial Position" below.

**Shareholders' equity**

On June 30, 2021, shareholders' equity decreased by \$2,383,531 to \$9,646,864 (December 31, 2020 – \$12,030,395). As of June 30, 2021, the Company had 70,140,501 common shares and 2,050,000 stock options issued and outstanding.

**Liquidity and Financial Position**

Cash used in operating activities was \$108,190 for the six months ended June 30, 2021. Operating activities were affected by net gain on investments of \$689,801, deferred income tax recovery of \$293,000, stock-based compensation of \$7,012, proceeds on disposal of investments of \$497,310, purchase of investment of \$30,985 and net change in non-cash working capital balances of \$687,602 because of (i) an increase in amounts receivable of \$62, an increase of prepaid expenses of 28,232 and (ii) an increase in accounts payable and accrued liabilities of \$715,896.

The Company had \$2,104,215 cash used in financing activities for payment of dividend.

The Company had no cash inflows or outflows for the six months ended June 30, 2021 from investing activities.

On June 30, 2021, the Company had \$1,099,277 in cash and cash equivalents. Accounts payable and accrued liabilities were \$994,996. The Company's cash and cash equivalents balance as of June 30, 2021, is sufficient to pay these liabilities.

The Company has no operating revenues and therefore must utilize its income from financing transactions and net gains from the disposal of its investments to maintain its capacity to meet ongoing operating activities. As of June 30, 2021, and to the date of this MD&A, the cash resources of Norvista are held with one Canadian chartered bank.

The Company has no debt, and its credit and interest rate risk are minimal.

As of June 30, 2021, Norvista's working capital of \$9,646,864, less investments of \$9,327,412 for a net of \$329,622 is not expected to meet its expenses for the twelve months ending June 30, 2022, at current levels. The Company estimates its administrative overhead for fiscal 2021 to be approximately \$800,000. The Company may sell certain investments to cover the shortfall of its administrative overhead. In addition, the Company has not budgeted for any future investments at the date of this MD&A. Management considers it to be in the best interests of the Company and its shareholders to afford management a reasonable degree of flexibility as to how the funds are to be invested, or for other purposes, as the need arises.

**Recent Accounting Pronouncements**

Certain new accounting standards and interpretations have been published that are not mandatory for the current period and have not been early adopted. These standards are not expected to have a material impact on the Company in the current and future reporting periods.

**Disclosure Controls**

Management has established processes to provide them with sufficient knowledge to support representations that they have exercised reasonable diligence to ensure that (i) the financial statements

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do not contain any untrue statement of material fact or omit to state a material fact required to be stated or that is necessary to make a statement not misleading in light of the circumstances under which it is made, as of the date of and for the periods presented by the financial statements; and (ii) the financial statements fairly present in all material respects the financial condition, results of operations and cash flows of the Company, as of the date at and for the periods presented.

In contrast to the certificate required for non-venture issuers under National Instrument 52-109 Certification of Disclosure in Issuers' Annual and Interim Filings ("NI 52-109"), the Company uses the Venture Issuer Basic Certificate, which does not include representations relating to the establishment and maintenance of disclosure controls and procedures ("DC&P") and internal control over financial reporting ("ICFR"), as defined in NI 52-109. In particular, the certifying officers filing this certificate are not making any representations relating to the establishment and maintenance of:

- i) controls and other procedures designed to provide reasonable assurance that information required to be disclosed by the issuer in its annual filings, interim filings or other reports filed or submitted under securities legislation is recorded, processed, summarized and reported within the time periods specified in securities legislation; and
- ii) a process to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with the issuer's generally accepted accounting principles (IFRS). The Company's certifying officers are responsible for ensuring that processes are in place to provide them with sufficient knowledge to support the representations they are making in this certificate.

Investors should be aware that inherent limitations on the ability of certifying officers of a venture issuer to design and implement on a cost-effective basis DC&P and ICFR as defined in NI 52-109 may result in additional risks to the quality, reliability, transparency and timeliness of interim and annual filings and other reports provided under securities legislation.

### **Risks and Uncertainties**

An investment in the securities of the Company is highly speculative and involves numerous and significant risks. Such investment should be undertaken only by investors whose financial resources are sufficient to enable them to assume these risks and who have no need for immediate liquidity in their investment. Prospective investors should carefully consider the risk factors that have affected, and which in the future are reasonably expected to affect, the Company and its financial position. Please refer to the section entitled "Risks and Uncertainties" in the Company's Annual MD&A for the fiscal year ended December 31, 2020, available on SEDAR at [www.sedar.com](http://www.sedar.com).

### **Special Note Regarding Forward-Looking Information**

This Interim MD&A contains certain forward-looking information and forward-looking statements, as defined in applicable securities laws (collectively referred to herein as "forward-looking statements"). These statements relate to future events or the Company's future performance. All statements other than statements of historical fact are forward-looking statements. Often, but not always, forward-looking statements can be identified by the use of words such as "plans", "expects", "is expected", "budget", "scheduled", "estimates", "continues", "forecasts", "projects", "predicts", "intends", "anticipates" or "believes", or variations of, or the negatives of, such words and phrases, or statements that certain actions, events or results "may", "could", "would", "should", "might" or "will" be taken, occur or be achieved. Forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause actual results to differ materially from those anticipated in such forward-looking statements. The forward-looking statements in this Interim MD&A speak only as at the date of this Interim

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MD&A or as at the date specified in such statement. The following table outlines certain significant forward-looking statements contained in this Interim MD&A and provides the material assumptions used to develop such forward-looking statements and material risk factors that could cause actual results to differ materially from the forward-looking statements.

Forward-looking information	Assumptions	Risk factors
The Company's anticipated plans to acquire: (i) a resource portfolio of equity investments; and (ii) mineral property assets, could create significant value for shareholders	Financing will be available for future acquisitions by the Company; investee companies of Norvista will be able to fund their operations; the Company will be able to retain and attract skilled staff; the Company's management team has the ability to identify and execute investments; the Company's investment philosophy will create shareholder value; investee companies' projects contain economic mineralization; all requisite regulatory and governmental approvals for development projects will be received on a timely basis upon terms acceptable to the Company; continuing recovery of the Canadian and US economies and financial markets; economic levels of pricing for precious and base metals; acceptable jurisdictional risk in the countries in which the Company's investments are located	Important factors that could cause actual results to differ materially from Norvista's expectations include, but are not limited to, in particular, past success or achievement does not guarantee future success; negative investment performance; downward market fluctuations; downward fluctuations in commodity prices; uncertainties relating to the availability and costs of financing needed in the future
The Company's ability to meet its working capital needs at the current level for the twelve-month period ending June 30, 2022.	As of June 30, 2021, Norvista's working capital of \$9,646,864, less investments of \$9,327,412 for a net of \$319,452 is not expected to meet its expenses for the twelve months ending June 30, 2022, at current levels. The Company estimates its administrative overhead for fiscal 2021 to be approximately \$800,000. The Company may sell certain investments to cover the shortfall of its administrative overhead.	Adverse changes in debt and equity markets could limit the ability of the Company to raise additional capital to fund all of its targeted investments during the twelve-month period ending June 30, 2022, if the total investment amount exceeds the Company's current cash reserves
Management's outlook regarding future trends	Financing will be available for Norvista's investing and operating activities; and the price of applicable commodities will be favourable to the Company	Metal price volatility; changes in debt and equity markets; changes in economic and political conditions
Prices and price volatility for commodities	The price of certain commodities will be favourable; debt and equity markets, interest and exchange rates and other economic factors which may impact the price of certain commodities will be favourable	Changes in the prices of commodities; interest rate and exchange rate fluctuations, changes in economic and political conditions that could negatively affect certain commodity prices

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Inherent in forward-looking statements are risks, uncertainties and other factors beyond the Company's ability to predict or control. Please also make reference to those risk factors referenced in the "Risks and Uncertainties" section in this Interim MD&A. Readers are cautioned that the above chart does not contain an exhaustive list of the factors or assumptions that may affect the forward-looking statements, and that the assumptions underlying such statements may prove to be incorrect. Actual results and developments are likely to differ, and may differ materially, from those expressed or implied by the forward-looking statements contained in this Interim MD&A.

Forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause Norvista's actual results, performance or achievements to be materially different from any of its future results, performance or achievements expressed or implied by forward-looking statements. All forward-looking statements herein are qualified by this cautionary statement. Accordingly, readers should not place undue reliance on forward-looking statements. The Company undertakes no obligation to update publicly or otherwise revise any forward-looking statements whether as a result of new information or future events or otherwise, except as may be required by law. If the Company does update one or more forward-looking statements, no inference should be drawn that it will make additional updates with respect to those or other forward-looking statements, unless required by law.